

## Performance-Based Metrics Summary and Yearly Comparison

Category	Maximum Score	Minimum Score	Average Score	Average % Change from 2019	Top Performers
<b>Energy</b> <i>% of Target Achieved</i>	99%	37%	82%	0%	Carnegie Institute, 408 Panama, Lou Henry Hoover Building
<b>Water</b> <i>% of Target Achieved</i>	100%	75%	83%	0%	13 buildings tied for the top score
<b>Waste<sup>1</sup></b> <i>Diversion Rate</i>	91%	9%	42%	-22%	Koret Pavilion & Hillel-Ziff Center, Environment & Energy Building (Y2E2), Huang Engineering Center
<b>Transportation</b> <i>% Alternative Commuters</i>	100%	0%	52%	N/A	13 buildings tied for the top score
<b>Purchasing</b> <i>% Sustainable Office Supply Purchases</i>	75%	0%	19%	N/A	Terman Engineering Lab
<b>Occupant Engagement<sup>2</sup></b> <i>% of Occupants Enrolled in My Cardinal Green</i>	80%	0%	8%	52%	Burnham Pavilion

<sup>1</sup> For FY20, target moved from 75% to 90% to align with the university's Zero Waste (90% diversion) goal, which reduced scores overall from FY19. Actual building-level diversion rates decreased 8% on average from FY19 to FY20.

<sup>2</sup> For FY20, target moved from 90% to 50%, which increased scores overall from FY19. Actual occupant engagement rates decreased 9% on average from FY19 to FY20.

<b>Performance Category</b>	<b>Weighting Allocation</b>	<b>Performance Metric</b>	<b>Target</b>	<b>Data Sources</b>
<b>Energy</b>	40%	Energy use/square foot/year	Building specific (based on technical potential of economically feasible efficiency measures in building)	Electricity, chilled water, and hot water building meters, and non-Stanford utility data
<b>Water</b>	15%	Annual potable water consumption and % low-flow water fixtures	Building specific (based on feasible percentage of low-flow water fixtures)	Domestic water building meters
<b>Waste</b>	10%	% waste diverted from landfill	90%	Volume of waste recorded by hauling staff
<b>Transportation</b>	20%	% employees that utilize sustainable commutes	70%	Annual employee commute survey
<b>Purchasing</b>	5%	% spend that meets the Responsible Purchasing Guidelines	50%	Office supply purchases, provided by Procurement
<b>Occupant Engagement</b>	10%	% of building occupants that participate in My Cardinal Green	50%	My Cardinal Green